



TRONDHEIM KOMMUNE  
Tråanten tjielte

# **Compliant, data-driven city of Trondheim: Public data sharing, its current challenges and future prospects**

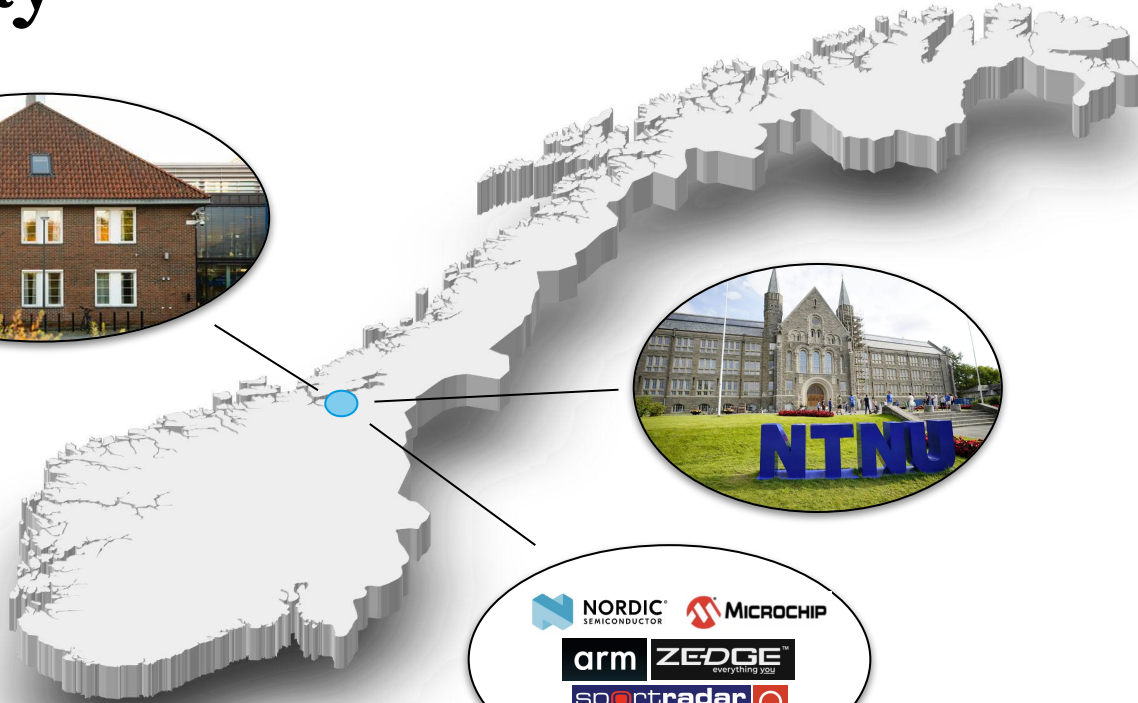
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# Outline

- About the municipality of Trondheim
- Challenges related to data management and data sharing
- Future prospects



# Trondheim - the technology capital of Norway



# The municipality of Trondheim

**15.000 employees** delivering  
**200+ mandatory services** to our  
**215.000 citizens**



Credit: Mostphotos



# The municipality of Trondheim

8 city council areas, 19 service areas, 200+ units and hundreds of IT-systems generating and holding data

| Health and care                              | Social services                   | Education            | City development           | Finance                     | Environment, business and mobility     | Culture, sports and outdoor activities | City councilor's department              |
|--|-----------------------------------|----------------------|----------------------------|-----------------------------|--|--|--|
| Nursing homes and assisted living facilities | Habilitation and administration   | School               | Municipal engineering      | Trondheim property          | Procurement service                    | Trondheim public library               | Administration and management support    |
|  |                                   |                      | City maintenance services  | Ownership unit              | Climate and environment unit           | Culture unit                           | Legal services                           |
| Homebased services                           | Child and family services         | Kindergartens        | Building permits office    | Accounting services         | Mobility and transportation unit       | Sports and outdoor activities unit     | Public safety and emergency preparedness |
|  |                                   |                      | Maps and architecture unit | Economy services            | Business and societal development unit | Trondheim culture school               | Communication unit                       |
| Medical services                             | Mental health, work and inclusion | Coping and inclusion | City planning office       | HR unit                     | Trondheim parking                      |  | Employment services                      |
|  |                                   |                      |                            | Trondheim DIGITAL           |  |  |  |
| Units  | Units                             | Units                |                            | Occupational health service |  |  |  |

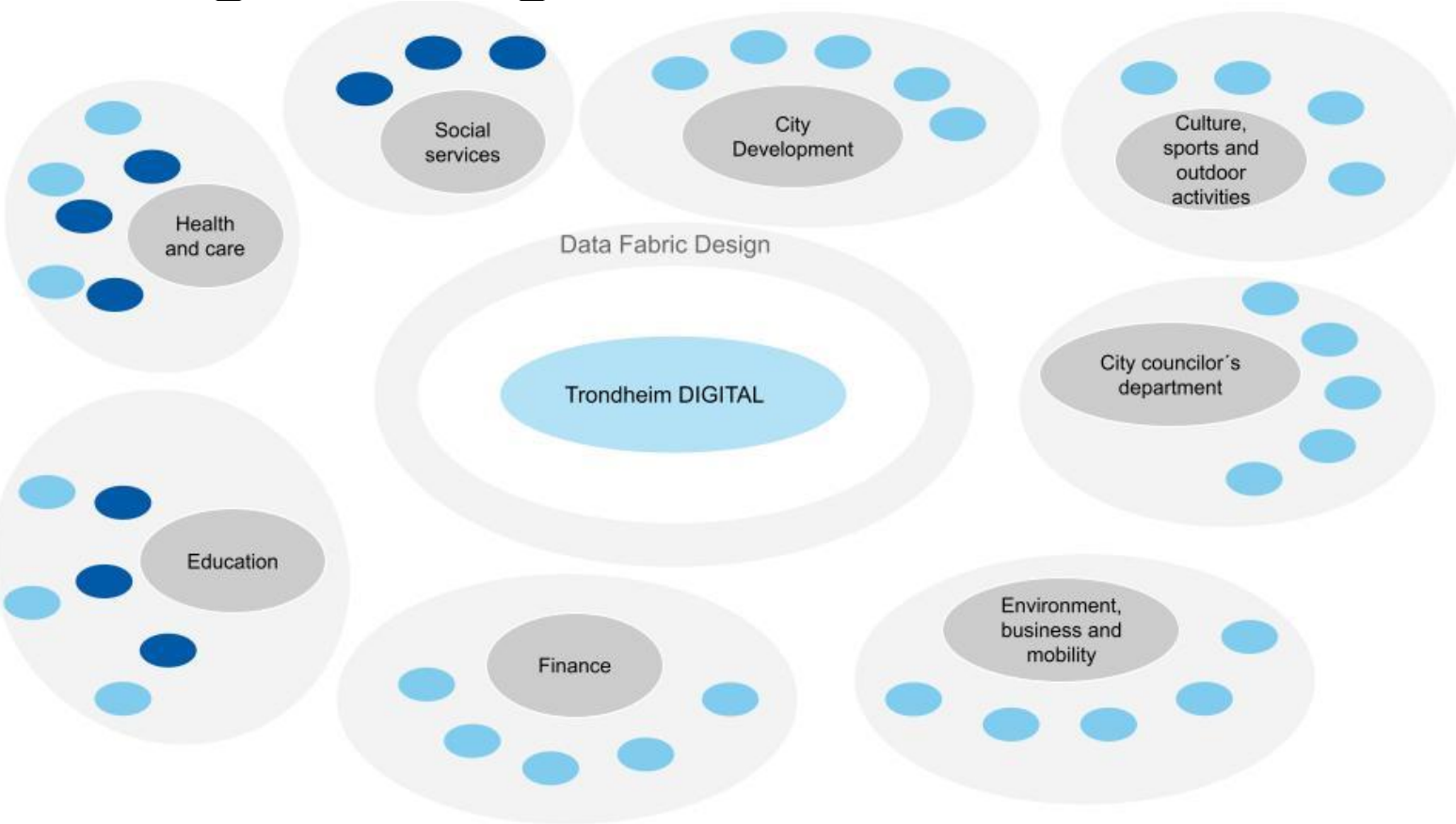
City council area

Municipal Manager area

Unit



# Challenge: Bring the “data house in order”



City council area      Municipal Manager area      Unit



# Challenge: Bring the “data house in order”

- **Data knowledge strong, but distributed and contained within the different areas**
- **A federated architecture for data management**
- **“Brick by brick” - full-scale implementation impossible**
- **Interoperability is challenging...**

City council  
area

Municipal  
Manager area

Unit



# Challenge: lack of standardised (meta)data representation

Collaboration with the Municipality of Delft on a municipal data model



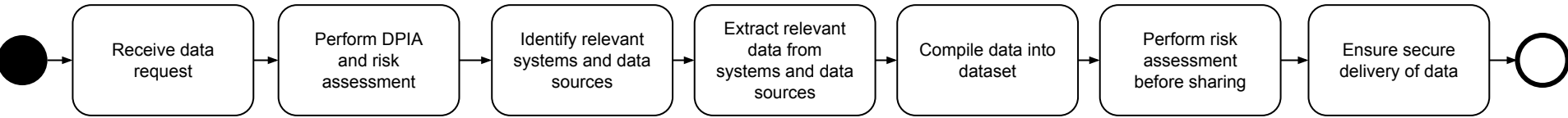


# Challenge (and opportunity): Sharing public data by law

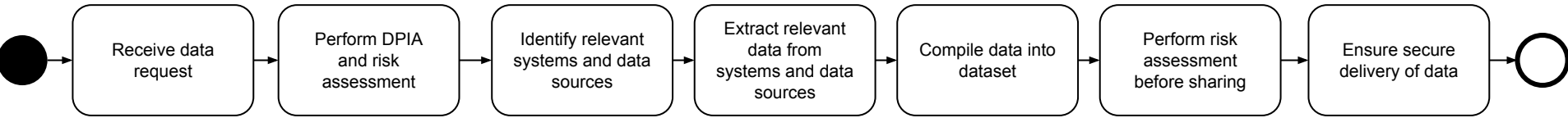
- Two new laws based on the Open Data Directive, HVD Implementing Regulation and the Data Governance Act
  - “Law on data sharing” (open data)
  - “Law on data governance” (protected data)
- Public hearing autumn 2024



# Challenge: inefficient routines for handling data sharing requests



# Challenge: inefficient routines for handling data sharing requests



- “Single window” for data sharing requests
- Expertise on DPIA and risk assessment exists, but they are scarce resources
- General lack of standardised data representation and semantic descriptions of data
- Should automate data protection processes
- Currently miss a good secure platform for sandbox-testing and secure data sharing



# Future prospect: a data-driven city

**Goal: Make better decisions, work more efficiently,  
and get more value from our investments!**

Specific  
Problem

Defined  
Action

Clear Data  
Product

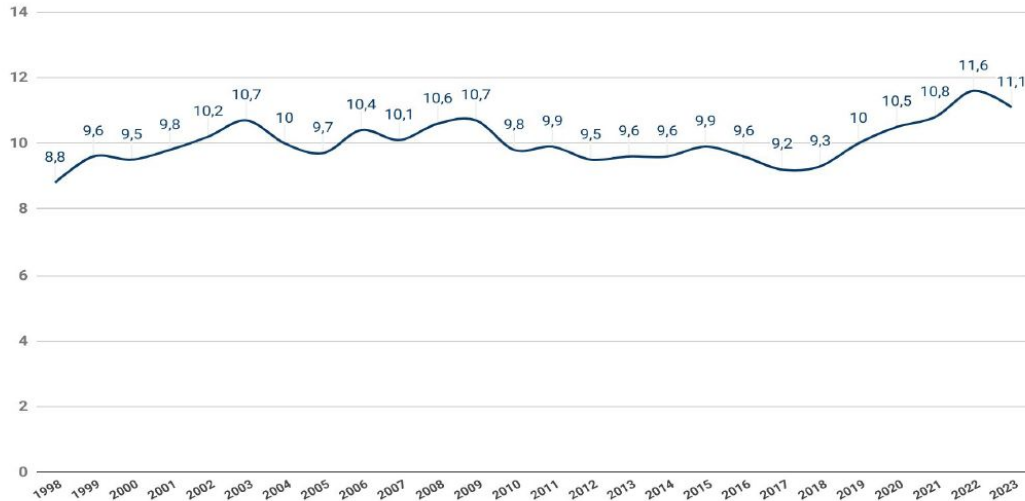
Accessible  
Data

NESTA (Offices of data analytics) Public Sector Data Analytics in Four Steps



# Future prospect: Strengthen research collaboration through data sharing

- In general a high sick leave percentage in the municipality
- Some units closer to 20 %
- Ambition: Reduce the sick leave percentage by 1 % every year the next four years

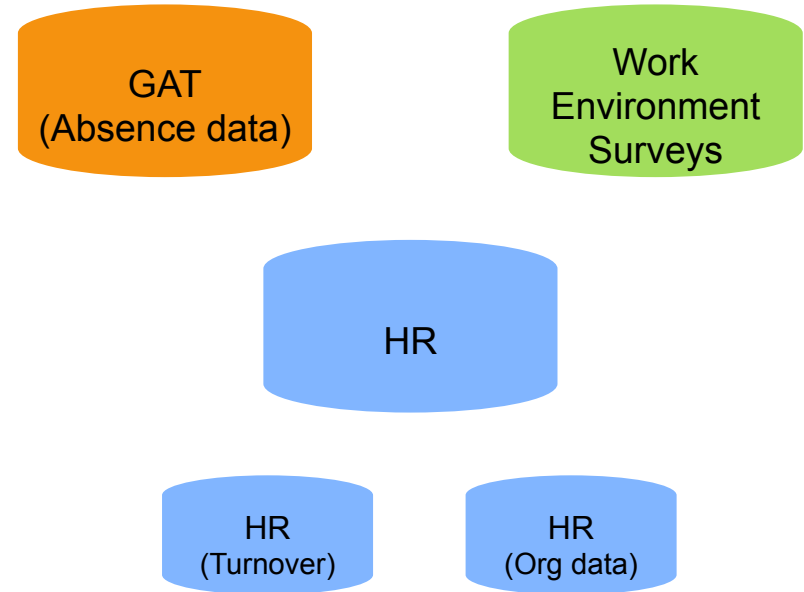


Sick leave percentages in the municipality of Trondheim



# Case in DataPact: Sick leave data

- Includes PII
- Combination of multiple data sources
- Lots of data cleansing and harmonisation needed
- DPIA and risk assessment
- Laws and ethics
- Techniques for anonymising the data
- Techniques for analysing potential re-identification
- If non-anonymised: Secure sharing +++





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**Thank you.**